## **NISTS 2023**

#### BE A CONNECTOR FOR TRANSFER STUDENT SUCCESS

Virtual • February 1-3 | Portland, OR • February 22-24

The following presentation was given at the 21st Annual Conference for the National Institute for the Study of Transfer Students. Please cite responsibly and direct questions to the original presenter(s).

Educational Session

#### 2863 - Opening the Door to Transfer at Highly Selective Private Institutions

Partnerships and Collaboration, Diversity and Inclusion

How many transfer students enrolled at selective colleges and universities in Fall 2017? Just three percent. In January 2021, the Aspen Institute College Excellence Program and Jack Kent Cooke Foundation piloted a new model to help open the door to the Ivy League and elite liberal arts colleges. Now, the Transfer Scholars Network is a collective of 24 community colleges and four-year institutions, working to identify and guide high-achieving students through the complex admissions process. During this session, we'll walk through the model and outcomes, elevate lessons from both sets of partners, and surface best practices that ensure student success.

Adam Rabinowitz, Senior Manager Ben Fresquez, Senior Manager Aspen Institute College Excellence Program



Connecting high-achieving community college students to high-graduation-rate four-year colleges and universities

## Opening the Door to Transfer at Highly Selective Private Institutions

NISTS Virtual Conference | February 1, 2023





#### Today's Agenda

- Our Work and Community College Transfer to Four-Year Institutions
- The Community College Transfer Landscape at High-Graduation-Rate Four-Year Institutions
- A Transfer Model for Community College Students to Highly Selective Institutions I

#### Transfer Scholars Network

Strategies to Build an Ecosystem Devoted to Highly Selective Transfer



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#### **CEP's Mission: Improving student outcomes through leadership & research**















#### **Current Transfer Initiatives**

Transfer Playbook and Tracking Transfer

LEARN MORE  $\rightarrow$ 

Transfer Intensive

LEARN MORE →

Transfer Scholars
Network

LEARN MORE →

#### **Past Transfer Projects**

Tackling Transfer: Supporting Effective Practice in 3 States

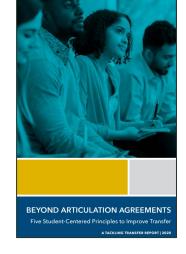
LEARN MORE  $\rightarrow$ 

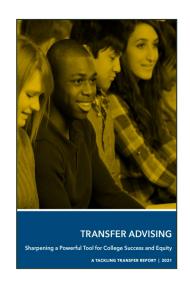
Transfer Workshop Convening Guide

Learn more  $\rightarrow$ 

Talent Blind Spot: Research from the American Talent Initiative

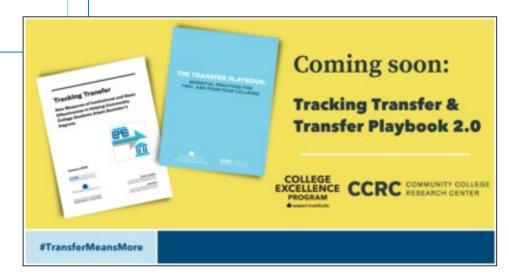
 $\texttt{LEARN MORE} \ \, \rightarrow \ \,$ 

















# Bringing Together a Uniquely Diverse Alliance





## **137** ATI Members

# High-Graduation-Rate Institutions

Four-year colleges and universities with six-year graduation rates above 70%

337 ATI-eligible institutions in the US

41% of ATI-eligible institutions are currently in the membership



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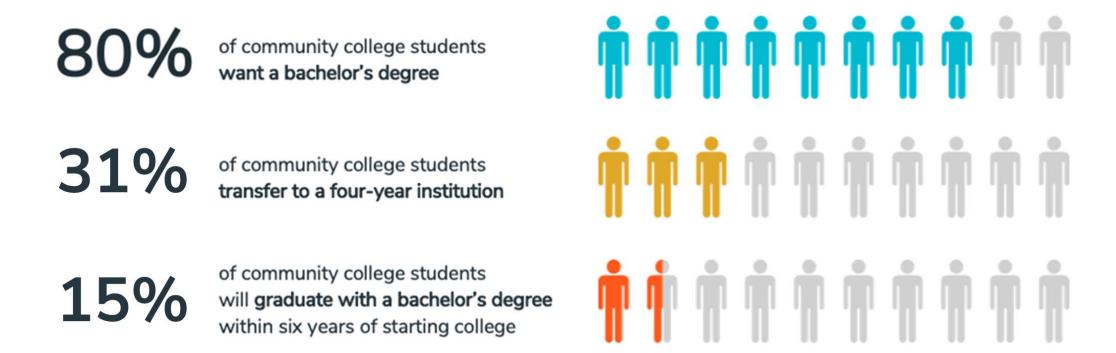
A Transfer Model for Community College Students to Highly Selective Institutions

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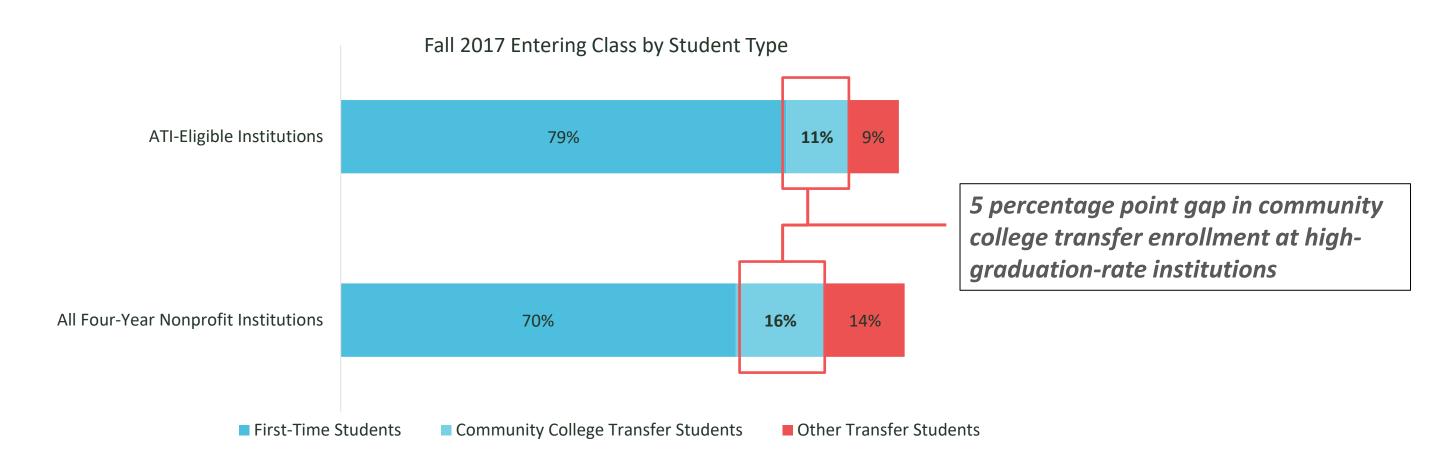
## The transfer process often fails to serve students....



...few community college transfers complete their four-year degrees



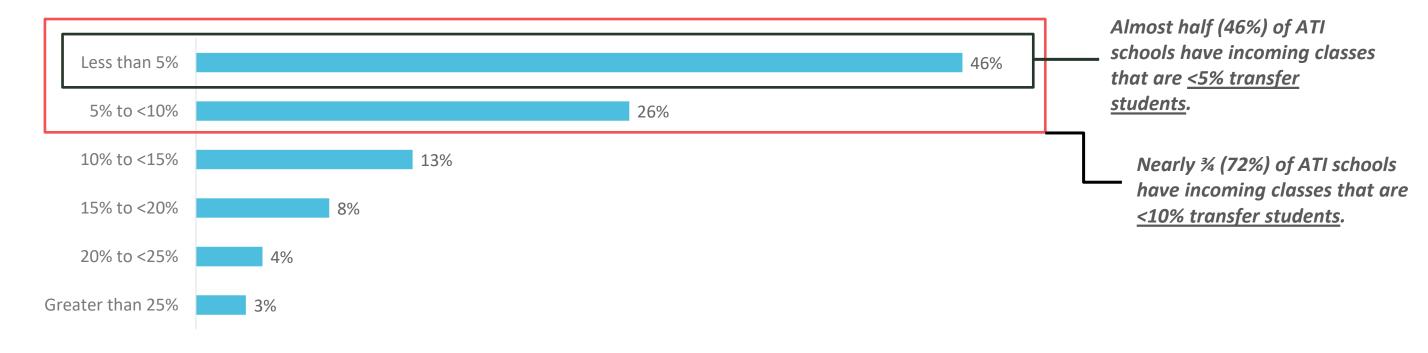
# The transfer pipeline is particularly narrow at institutions where students are best positioned to graduate





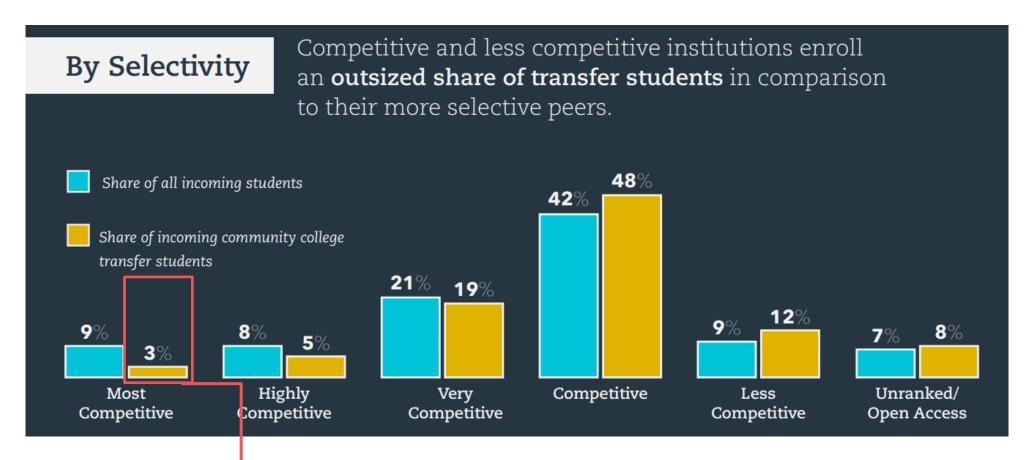
# Collectively, ATI schools enroll more freshmen and fewer transfers than the national average

ATI Institutions by Share of Incoming Student Cohort Who Are Transfer Students





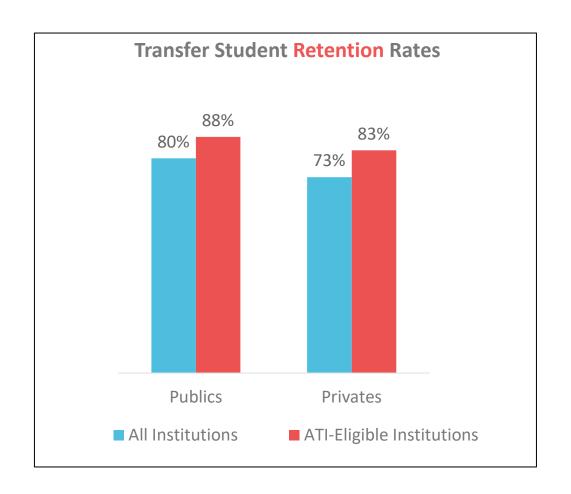
# Private, highly selective colleges have the most ground to make up—and the greatest opportunity—to enroll community college transfers

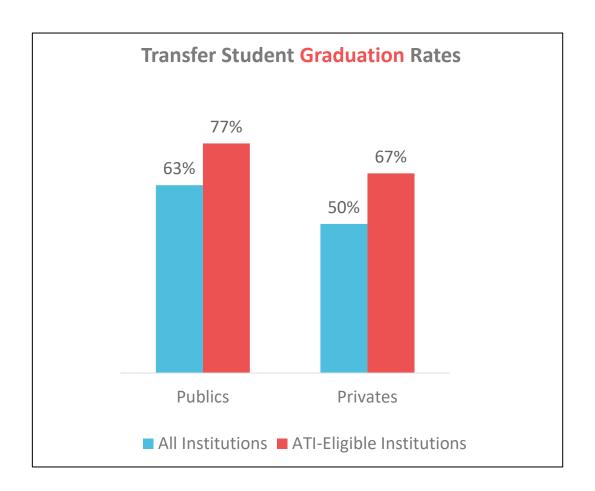


Just 3% of the Fall 2017 transfer cohort enrolled at the most highly selective colleges and universities



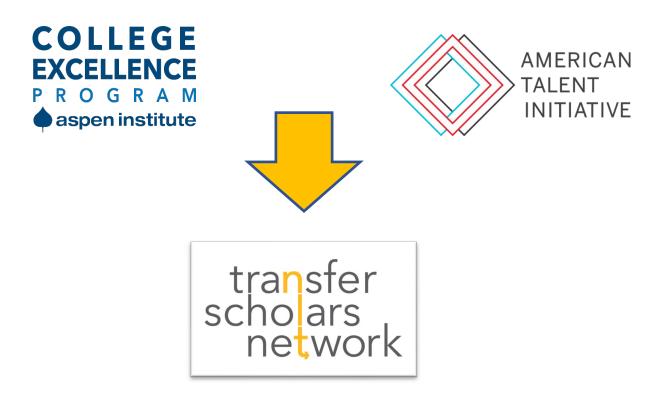
# Private, high-graduation-rate colleges can also drastically improve graduation rates for community college transfers







#### How do we support more students transferring to high-graduation-rate institutions?





Partner with community colleges to ensure talented community college students not only transfer upward but attain bachelor's degrees critical to accessing the jobs of the future.



Leverage the collective wisdom of institutions across the higher education spectrum to broaden postsecondary possibilities for community college students and create a seamless, comprehensive pipeline to highly selective colleges they once dreamed of.

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Strategies to Build an Ecosystem Devoted to Highly Selective Transfer



#### The Transfer Scholars Network:

#### **HOW DOES IT WORK?**







Trusted partners with established relationships with both community colleges and highly selective institutions...





...can build the network needed to create a pool of high-achieving prospective transfers, laying the groundwork for...





...a student-facing online platform directly connecting four-year institutions to prospective transfer applicants competitive for admission



#### **Highlighting The Possibilities**

#### Alumni from Year 1 of the Transfer Scholars Network











"Being nominated for TSN opened my eyes to a wealth of opportunities, including applying to a four-year institution that I never thought about."

Evelyn de la Rosa

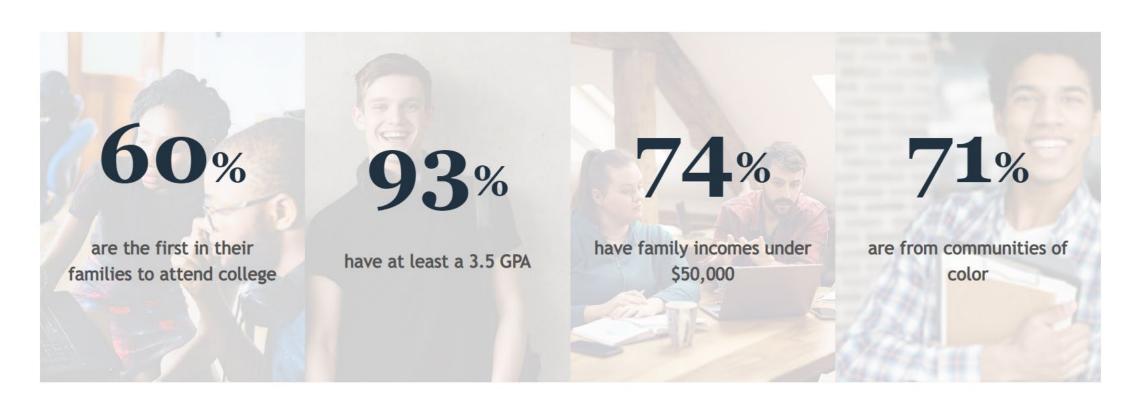
"I had an opportunity to learn about colleges I'd never heard of and talk directly with their admissions officers, allowing me to consider colleges I previously assumed would be out of reach."

**Meelod Waheed** 

#### **The Transfer Scholars Network**

Who Are They?

The Transfer Scholars





#### **Highlighting The Possibilities**

#### Four-Year Destinations for Transfer Students

#### **TSN Partners**

















#### **High-Graduation-Rate Institutions**































Convene community colleges, highly selective ATI institutions, and partners to understand the resources and supports needed to create a transfer system

#### Stage II Launch the Model 2021 – 2022



Run a closed-door pilot to obtain "proof of concept" for the model, refine it to address partner and student needs, and launch a network of students

#### Stage III Sustain the Network 2023 and beyond



Solidify a model and associated activities that a growing number of institutional partners can embed in their recruitment, admissions, and completion strategies

## Stage I: Building the Blueprint for TSN









Snapshots from the October 2019 National Planning Summit The Aspen Institute, Washington, DC

We convened <u>20 nationally-recognized</u> community college and four-year leaders to **tackle two questions**:



How would a new transfer system help **connect more** community college students to selective institutions?



How would this new system help **expand transfer pipelines across participating partners** and elevate the importance of transfer more broadly?



#### Where we landed...

# Participating Community Colleges

INCLUDING









QUEENSBOROUGH CU



SAN JACINTO"



Leadership commitment

**Must Have:** 

A focus on strong 2-year advising practices









A pool of talented community college transfer students

An online platform

High-quality information on transfer

Evaluation and storytelling

## **Committed Four-Year Partners**

INCLUDING

AMHERST COLLEGE















#### Must Have:

Generous financial aid Leadership and staff buy-in

Transfer strategies, goals, and investments

Clear academic pathways



Leveraging the ATI network of high-graduation-rate four-year institutions and other partners to create a <u>new transfer system</u>



#### TSN's Aims in Our Early Years

#### Stage I Build the Blueprint

2019 - 2020



Convene community colleges, ATI institutions, and partners to understand the resources and supports needed to create a transfer pipeline and system

#### Stage II

**Launch the Model** 

2021 - 2022



Run a closed-door pilot to obtain "proof of concept" for the model, refine it to address partner and student needs, and launch a network of students

#### Stage III

**Sustain the Network** 

2023 and beyond



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#### **Major Components of the Transfer Scholars Network**

1

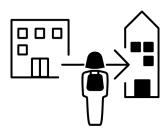
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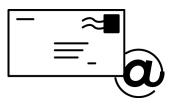
3

TSN partners work together to identify prospective transfers with demonstrated financial need that have the academic credentials and diverse experiences to thrive at (and enrich) highly selective institutions

Community college partners execute a student nomination campaign, rooted in evidence that early, proactive outreach to community college students can seed their interest in transfer to high-graduation-rate colleges and universities, especially institutions that offer substantial financial aid.

Students join TSN via an online platform, where they submit demographic and academic information and are instantly connected to senior four-year admissions leaders early in the admission process.







## **TSN Eligibility and Nominating Criteria**

Points of contact at participating community colleges will identify students with the following criteria:



A minimum 3.5 GPA



A minimum of 15-30 credits for first-year students and 30-60 credits for second-year students



Intent to apply for transfer admission after associate completion and transfer-ready based on their educational journey



Adjusted gross family income or personal income of <\$100,000



Holistic record of achievement (e.g., extracurricular activities, leadership, volunteer service, resilience, life experience)



No previously documented attendance or enrollment at a four-year institution

With these criteria in mind, the students that make up the Transfer Scholars Network will not only be well-positioned to thrive at any four-year institution, but...

... ideally reflect the diversity we see at community colleges across the country, spanning socioeconomic status, race/ethnicity, age, and professional/life experiences.



## Stage II: Launching the Model



Four Core Accomplishments Through the TSN Pilot

#### Established a network of...

10 Aspen Prize and leading community colleges

14 Four-year ATI member institutions **Obtained proof of concept...** 

TSN students applied to four-year partners

115 enrolled at high-graduation-rate institutions

**20%** enrolled at four-year partners

Solidified the network through partner and student

engagements



Generated results that led to national press...









 $\blacksquare$  THE HECHINGER REPORT  $\blacksquare \mathbf{NSI}$ 



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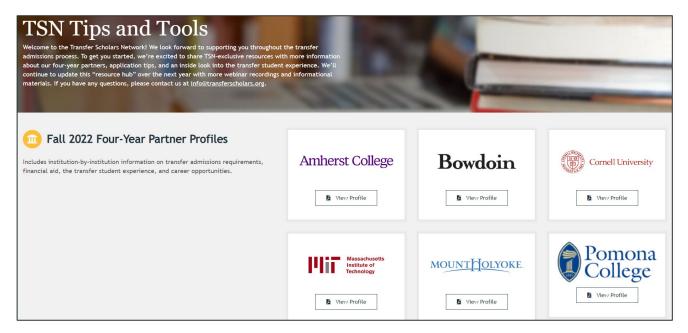
2023 and beyond



Solidify a model and associated activities that a growing number of institutional partners can embed in their recruitment, admissions, and completion strategies

#### Four Lessons Learned from Students and Partners

- Early outreach matters; engage students as early as possible in the transfer process
- Tap into growing interest among highly selective institutions; identify and engage transfer-specific staff, speaking to enrollment and equity opportunities
- Lead with affordability-focused messaging; highly selectives are often cheaper since they meet full demonstrated need
- Tailor resources/tools and special engagements to biggest barriers to transfer
  - Fit/belonging at transfer destinations
  - Credit transfer policies
  - Transfer admission and major advising







#### How do COMMUNITY COLLEGES make the case to highly selective institutions?

- The high school senior population is shrinking nationwide; community college transfers represent an alternative pipeline of talented students ready to thrive and make an impact
- We need to produce more graduates with bachelor's degrees to fill the jobs of the future; community college transfers are just as well-positioned as first-time, full-time peers to graduate
- Transfers can have a transformational impact on your campus; community college transfers are poised to assume leadership positions and offer diverse perspectives that support a culture of belonging and widespread student success
- Community college transfer presents an opportunity to advance diversity, equity, and inclusion priorities; students are more likely to be older and hail from lower-income and underrepresented backgrounds



# Emerging Partnerships What happens when it works?



- Launched first-ever informational webinars for San Jacinto students
- Sponsored fly-ins and other admissions opportunities for admitted San Jacinto students
- Regular engagement and communication among admissions officers



 Pomona admitted first student from NOVA in its history

\*That student is one of the firstever community college admits to Pomona

 Admissions officers co-host workshops and informational webinars



- Began "orientation webinar" series for interested Broward College students
- Exploring regular virtual engagements
- More students are considering destinations outside the region, sparking deeper collaboration with other partners in the network



#### What's Next for TSN?

- Expanding the network; engage additional community colleges and four-year institutions nationwide
- Sponsoring more community college—highly selective engagements; host strategy-focused and practice-sharing webinars, and potentially in-person events around issues of interest
- Supporting more equitable transfer practice; develop shared resources and guidelines to inspire effective credit transfer and ensure transfer student belonging
- Introducing dedicated advising; supplement institutional support of TSN students with insights and counsel from external experts



#### **Questions?**

## Share your reflections in the Zoom chat



Visit TSN at

transferscholars.org



or email us at <a href="mailto:info@transferscholars.org">info@transferscholars.org</a>

BE A CONNECTOR
FOR TRANSFER STUDENT
SUCCESS

Thank you for attending!

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